2015 FLEX PROGRAM REVERSE SITE VISIT PATHWAYS TO VALUE

DoubleTree by Hilton, Bethesda, Maryland

DRAFT AGENDA

Monday, June 22, 2015 (optional pre-event)*

1:00 p.m. – 5:00 p.m. Facilitation Skill Building Workshop

- Provide an understanding of facilitative leadership and appropriate application of this leadership mode in the Flex Coordinator role
- Develop knowledge of facilitation principles and the focused conversation method
- Provide experience of effective communication and design for group conversations that allow everyone to participate
- Increase the skill capacity of participants for improved meetings and group discussion within their Flex Program and with partners

Reverse Site Visit Learning Objectives:

- Discover the pathways to value laid by the past, current and future work of the national Flex Program
- Identify best practices and lessons learned by CAHs and state Flex Programs in the areas of quality improvement, financial and operational improvement, population health management and emergency medical service integration
- Strengthen the leadership of state Flex Programs by increasing knowledge and skills to enhance the value of rural health care

Tuesday, June 23, 2015

8:30 a.m. – 9:00 a.m. Federal Office of Rural Health Policy (FORHP)

Welcome: Future of the National Flex Program

9:00 a.m. – 9:45 a.m. Charting the Course: Federal Critical Access

Hospital (CAH) Policy and Regulatory Update Panel

 Learn key messages about the current state of health care policy and the transition to value payments

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^{*} Please note that separate registration is required for this event

- Understand why some CAHs are implementing strategies towards value
- Recognize the potential impact of value-based payments on small, rural hospitals

9:45 a.m. - 10:45 a.m.

Keynote: Navigating the Pathways to Value

- Learn the components of a framework for value
- Understand how an emphasis on customer service, employee engagement and overall accountability can dramatically improve quality
- Learn about the value of coaching for rural hospital leaders and managers
- Leverage strengths of rural providers and communities to navigate the pathway to value

10:45 a.m. - 11:00 a.m.

Break

11:00 a.m. - 11:45 a.m.

Breakouts: Voyaging Value-based Models

- a. Exploring Various Alternative Delivery Models
 - Review the basics of how various alternative delivery models work including the frontier extended stay clinic (FSEC) and frontier community health integrations project (FCHIP) models
 - Understand the role of alternative delivery models in relation to evolving payment models
 - Learn how your state Flex Program can help hospitals develop and adapt to new delivery models
- b. Deploying Care Coordination and Care Transitions
 - Distinguish the difference between care coordination and care transitions
 - Identify pathways for state Flex Programs to guide CAHs in managing care coordination and transitions
- c. Trailblazing CAH Turnarounds
 - Hear the story of a CAH that received national recognition for financial turnaround
 - Understand the key indicators used to assess the turnaround

 Identify strategies and tools to use with CAHs in financial turmoil in your own state

11:45 a.m. – 1:00 p.m.

Lunch (on your own)

1:00 p.m. - 1:45 p.m.

Pathways to Value with Population Health

- Key strategies to engage CAHs in a cultural change towards population health
- Encounter CAH best practice examples of population health initiatives incorporated into CAH operations

1:45 p.m. - 2:30 p.m.

Mobilizing MBQIP Measures towards Value

- Discuss how the Medicare Beneficiary Quality Improvement Project (MBQIP) improves value through better quality of care
- Understand the significance of the required MBQIP measures for fiscal year 2015 and its vision for the future
- Discover MBQIP resources available to support state Flex Program and CAHs

2:30 p.m. – 2:45 p.m.

Break

2:45 p.m. - 3:45 p.m.

Breakouts: Steering Quality Improvement towards Value

- a. Maneuvering MBQIP Measures: 101
 - Learn the significance of the MBQIP measures, their application to rural and improvement of health
 - Identify the reporting process for the MBQIP measures, including where data is reported to and where reported data is available from
 - Understand the role Quality Innovation Networks (QINs) within MBQIP
- b. Transporting CAHs towards Value through Quality Improvement
 - Demonstrate pathways for engaging CAHs in quality improvement efforts
 - Determine methods for leveraging data to inform development of quality improvement initiatives

- c. Demonstrating CAH Quality Improvement
 - Hear success stories from CAH leaders on demonstrable quality improvement
 - Assess pathways for improving quality in your state

3:45 p.m. – 4:00 p.m. Break

4:00 p.m. – 4:50 p.m. Exploring Innovations, Models and Tools for Value: State Sharing Round Table Discussions

- Network and build relationships with staff from other state Flex Programs
- Share and hear the successes and lessons learned of state Flex Programs
- Brainstorm Flex specific pathways to value in the following topics:
 - 1. Working with CAHs to improve MBQIP data reporting
 - 2. Engaging in Population Health Management
 - 3. Developing Community Paramedicine Projects
 - 4. Improving Time Critical Diagnoses Emergency Medical Service (EMS) System Capacity
 - 5. Piloting Frequent/High Cost Users of Health Care or Emergency Department Projects
 - 6. Recovering from Hospital Closure
 - 7. Conducting Care Coordination Projects
 - 8. Shepherding CAH Leadership

4:50 p.m. – 5:00 p.m. Day One Wrap Up

Wednesday, June 24, 2015

8:30 a.m. – 8:45 a.m. Welcome and Day One Recap

8:45 a.m. – 9:30 a.m. Lessons Learned from State Flex Program Financial

Activities and other FORHP Programs

9:30 a.m. – 9:45 a.m. Break

9:45 a.m. – 10:30 a.m. Breakouts: Targeting Value through Financial and

Operational Improvement

- a. Creating Awareness using the CAH Financial Indicators Report (CAHFIR): 101
 - Learn the purpose and value of CAHFIR in aiming for success in the value based system
 - Learn key messages for encouraging CAHS in your state to use the CAHFIR as a tool for financial improvement
- b. Discovering CAHs Operational Improvements
 - Hear the stories of state Flex Programs who have successfully partnered with CAHs on operational improvement initiatives
 - Establish pathways for partnering with CAHs on performance excellence initiatives through Flex
- c. Identifying and Approaching Financially Low Performing CAHs for Technical Assistance
 - Understand how to review financial data to identify low performing CAHs in your state
 - Learn key messages and techniques for starting the conversation with CAHs identified as low performing
 - Apply key indicators for tracking and documenting progress in financial improvement efforts for CAHs in your state

10:30 a.m. - 11:30 a.m.

Breakouts: Supporting Flex Coordinator Skills

11:30 a.m. - 1:00 p.m.

State Sharing Lunch (on your own, sign-up onsite to join a conversation on a set topic)

- Network and build relationships with staff from other state Flex Programs
- Share and hear the successes and lessons learned of state Flex Programs
- Brainstorm Flex specific pathways to value

1:00 p.m. - 1:45 p.m.

State Flex Program Panel – Pathways to the Future

- Learn about innovative projects being deployed by state Flex Programs to help CAHs succeed in the value-based health care environment
- Recognize strategies to engage CAHs and rural community partners in innovation and population health activities

1:45 p.m. – 2:00 p.m. Cementing Pathways to Value
2:00 p.m. – 3:30 p.m. FORHP Regional Project Officer Meetings with State Flex Programs
3:30 p.m. Reverse Site Visit Adjourned