

Flex Year 3 Wrap Up

September 13, 2022

Laura Seifert Public Health Analyst Federal Office of Rural Health Policy (FORHP)

Vision: Healthy Communities, Healthy People



Overview



- FY 2020 PIMS Results
- FY 2021 PIMS Data Collection
- End of Year Report
 - End of Year Repot EMS Supplement
- Federal Financial Report Submission
 - Carryover Request



What is PIMS?

-{{k *	HRS	Electroni	c Handbooks
â	Tasks	Organizations	Grants Free Clinics FQHC-LALs
Wel	come	Recently Accessed	What's New Guide Me

Welcome to Performance Improvement and Measurement System

As required by the Government Performance and Review Act (1993), all federal agencies must develop strategic plans, describing their overall goals and objectives. These "GPRA" Plans" must provide annual performance reports containing quantifiable measures of each program's progress in meeting the stated goals and objectives.

The performance measures developed by the Office of Rural Health and Policy (ORHP) with its grantees will fulfill GPRA requirements to report to Congress on the impact of ORHP's grant programs. Moreover, ORHP hopes to use the data from PIMS to assess the impact that ORHP programs have on rural communities and to enhance ongoing quality improvement. ORHP has incorporated these performance measures as a requirement for all ORHP grant programs in order to achieve the stated objectives

Thank you for taking the time to document your program's data in PIMS. We welcome your comments and should you have any questions, please contact the HRSA Contact Center.

For technical help please call the HRSA Contact Center 1-877-Go-If Adobe Reader is not installed on your comput Copyright © HRSA. All R

- Allow FORHP to identify future baselines, track trends and improvement, identify best practices.
- Inform TASC and RQITA's Tool and TA resource development strategies for not only MBQIP but other parts of Flex
- Provides more context for FMT's evaluations and in-depth analyses.
- Informs HHS Leaders and Congress of the 'Impact' Flex is having and what opportunities still exist for improvement.



FY 2020 PIMS Results





Number of States Working in Each Flex Program Area FY 2020



Core Measures Quality Improvement



Additional Measures Quality Improvement



Operational Improvement 2.4



Population Health Improvement 3.1



Number of EMS Entities Participating in Flex EMS



Flex Program Spending FY 2020 - \$25,860,371

■ Quality ■ Financial & Operational ■ Population Health ■ Rural EMS ■ Innovative Model ■ CAH Designation







FY 2021 PIMS Data Collection





How do you find PIMS?

- Access through EHB
 - Video on how to <u>access performance reports</u>
- Open September 1 October 29 (Friday, October 28th)

^	Tasks	Organizations	Granis	Free Clinics	FQHC-LALs	Resources	
			Submi	ssions		Requerts	
Welcome, Asdrubal		Work on Financial Report @			a on existing i	Prior Approval	
My Tasks			<u>Work c</u> Work c	on Performance R on Noncompeting	eport 🛛	Work on Existing	Health Center
	10	A.II.	Report Work c	s 🛛	ions 🗿	Request New Hea	alth Center H80



Reporting Instructions and Data Dictionary for FY 2021 Flex Program PIMS

FORHP Performance Improvement and Measurement System Medicare Rural Hospital Flexibility Program Program years FY 2019 – FY 2023 (9/1/2019 – 8/31/2024)





Updated PIMS Data Collection

- Now have 8 forms instead of 7
- Updated activity names to match work plan
- Please report on any FY 2021 activities as well as any FY 2020 funds carried over into the FY 2021 year





PIMS Reporting Process

- 1. Log in to EHB, go to performance reports, and open PIMS
- 2. Select the applicable activities (via check box) for your state's Flex program
- 3. Record individual CAH participation and improvement in each selected activity category
- 4. Record your program spending in each activity category
- 5. Save each page and mark complete
- 6. Validate and submit your data
- 7. Your project officer will review your PIMS data and may ask for clarification or corrections





PIMS Support

Contract Con					Carrol Manciel 98819	Support Logout Contact Us
Tasks Organizations Grants Free Clinics FOHC-LALs Resources						FORHP Instructions
Wolcome Recently Acc	essed What's New Guide Me				Washandar 19	* Aumar 2026 61 67 65 PM
Getting Started , Recommended t	with the Handbooks Prowser Settings > User in	iterface Crosswalk	• Tour the HandbooksI			x
NAVIGATION	Medicare Hospital Flexibility				Your se	ession will expire in: 19:26
Grantee Data Entry -	Instructions: For help on this page, please click the FORHP in	structions link under Support at the top right	of the page.			
Improvement 3 CAH Operational	VI2WRH00005: POLYCROME BOUNCE ST	TATE BOARD OF NURSING			Review	v Status: In Progress
and Financial Improvement 4. CAH Population	Grant Number: U2WRH00005 Current Report Period: 9/1/2019 - 8/31/2020	Grantee: POLYCRON Report Due Date: 10	IE BOUNCE STATE BOARD OF NURSING 31/2020	i Submitted Date: N	EA.	
Health Improvement 5 Rural EMS	▼ Resources IS					
improvement.	Grant					
6 Innovative Model	Related H54 Grant Folder					





PIMS Navigation





First check your CAH list

Quality Improvement

Core MBQIP Metrics

1.01 Core Patient Safety Quality Improvement: OP-27				
Please indicate which CAHs participated and improved in the Core MBQIP Domain budget period. Select all that apply.	n 1 Patient Safet	y activities for HC	CP (aka OP-27) du	ring th
	Historical			
CAH Name	Participation	Participation	Improvement	
Select All				
381305 - Blue Mountain Hospital				
381320 - Columbia Memorial Hospital				
381312 - Coquille Valley Hospital	A.			
381322 - Curry General Hospital				
381325 - Good Shepherd Medical Center	A.			
381321 - Grande Ronde Hospital	1			
381307 - Harney District Hospital	A.			
381309 - Lake District Hospital	1			
381311 - Lower Umpqua Hospital				
381301 - Peacehealth Cottage Grove Community Medical Center				
381316 - Peacehealth Peace Harbor Medical Center	st.			
381310 - Pioneer Memorial Hospital				
381318 - Providence Hood River Memorial Hospital	I.			
381303 - Providence Seaside Hospital	I			
381302 - Samaratin North Lincoln Hospital	1			
381323 - Samaritan Lebanon Community Hospital	I.			
381314 - Samaritan Pacific Communities Hospital	A.			
381304 - Southern Coos Hospital And Health Center				

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Select your activity categories

Flex Selection Page

Applicable Measure ?	Measure
M	1.1 - Report and improve Core Patient Safety/Inpatient Measures, including develop antibiotic stewardship programs (required annually)
M	1.2 - Report and improve Core Patient Engagement Measures (required annually)
M	1.3 - Report and Improve Core Care Transitions Measures (required annually)
Ø	1.4 - Report and Improve Core Outpatient Measures (required annually)
	1.5 - Report and improve Additional Patient Safety Measures (optional)
	1.6 - Report and improve Additional Patient Engagement Measures (optional)
	1.7 - Report and improve Additional Care Transitions Measures (optional)
	1.8 - Report and improve Additional Outpatient Measures (optional)
M	2.1 - Statewide operation and financial needs assessment (required annually)
	2.2 - Individual CAH-specific needs assessment and action planning (optional)
	2.3 - Financial improvement (optional)
	2.4 - Operational improvement (optional)
	2.5 - Value-based payment projects (optional)
	3.1 - Support CAHs identifying community and resource needs (optional)
	3.2 - Assist CAHs to build strategies to prioritize and address unmet needs of the community (optional)
	3.3 - Assist CAHs to engage with community stakeholders and public health experts and address specific health needs (optional)
	4.1 - Statewide rural EMS needs assessment and action planning (optional)
	4.2 - Community-level rural EMS assessments and action planning (optional)
	4.3 - EMS operational improvement (optional)
	4.4 - EMS quality improvement (optional)
	5.1 - Develop and test innovative models and publish report or documentation of the innovation (optional)
	5.2 - Develop and test CAH outpatient clinic (including CAH-owned rural health clinics) quality reporting and publish report or documentation (optional)
	6.1 - GAH conversions (required if assistance is requested by rural hospitals)
	6.2 - CAH transitions (required if assistance is requested by CAHs)



20

Next enter CAH data

CAH Name	Historical Participation	Participation	Improvement
Select All			
381305 - Blue Mountain Hospital			
381320 - Columbia Memorial Hospital			
381312 - Coquille Valley Hospital	s.		
381322 - Curry General Hospital			
381325 - Good Shepherd Medical Center	V		
381321 - Grande Ronde Hospital	\$		
381315 - St. Alphonsus-Baker City		v	
381319 - St. Anthony Hospital	A	1	4
381313 - St. Charles- Prineville	A	1	
381324 - St. Charles-Madras	V	1	
381317 - Tillamook County General Hospital	I	1	
381306 - Wallowa Memorial Hospital	A		
381308 - West Valley Community Hospital	V		
Total:	17	8	4





PIMS Participation Criteria

Meet PIMS participation criteria	Do NOT meet PIMS participation criteria
Working towards a goal to improve MBQIP reporting	Reporting in MBQIP alone
Coordinating a chargemaster review	Projects that CAHs started but quickly ended or failed to engage in
Attending a two-day TeamSTEPPS training	Attending a state rural health conference
Joining a HCAHPS quality improvement cohort that meets bi- monthly via webinar	Participating in one webinar on a specific quality improvement topic





Improvement

- <u>Improvement</u> answers the question, "Did the participating CAH improve the outcome that was the target of the activity?"
- Improvement is any change in the positive direction, including <u>Sustained High</u> <u>Performance</u>.
- CAHs listed in the Historical Participation column can be selected for improvement without selecting participation for the current year as long as the identified improvement occurred in or immediately after the current FY.
- If a CAH is participating in multiple projects within a PIMS activity, they need only show improvement in one of the target outcomes to qualify for improvement.
- If you have no information on improvement or the data is not yet available, leave the check box blank which indicates "no [identified] improvement".





Reminder: Historical Participation

CAH Name	Historical Participation	Participation	Improvement	
Select All				
381305 - Blue Mountain Hospital				
381320 - Columbia Memorial Hospital				
381312 - Coquille Valley Hospital	A.			
381322 - Curry General Hospital				
381325 - Good Shepherd Medical Center				
381321 - Grande Ronde Hospital	A.			



Historical Participation will be checked if a CAH previously reported participation in FY 2020.



Sections with different data entry

- 2.1: No CAH selection, just record spending.
- 4.1: No entry, just record spending.
- 4.2: Number of EMS entities participating
- 4.3: Number of EMS entities participating
- 4.4: Number of EMS entities participating
- 5.1: Only CAH participation, number of reports/documents created
- 5.2: Only CAH participation, number of reports/document created
- 6.1: Number of hospitals requesting assistance in converting to CAH status, number of hospitals successfully converting to CAH status, number of hospitals requesting assistance but did not convert, listing of hospitals that did not convert.
- 6.2: Only CAH participation





Award Information Section

Award Information

List your Flex grant award amounts, any approved carryover, and any unspent funds in the fields below. Actual program spending for the year will calculate automatically.

Spending Summary	
Total award for Current Report Period	\$
Total approved carryover for Current Report Period	S
Enter 0 if none.	
Total unspent funds for Current Report Period Enter 0 if none.	\$
Actual Program Spending for Current Report Period Return to Top (Index)	\$0

Total award +* Carryover * - Unspent funds = Actual spending

** Carryover is any FY 2020 funds approved to spend in FY 2021**





Then enter spending data

Flex Spending

Award Information | Quality Improvement | Financial and Operations Improvement | Population Health Management and Emergency Medical Service Integration | Total

Award Information

List your Flex grant award amounts, any approved carryover, and any unspent funds in the fields below. Actual program spending for the year will calculate automatically.

Spending Summary					
Total award for Current Report Period	\$ 302826				
Total approved carryover for Current Report Period	\$ 35000				
Enter 0 if none.					
Total unspent funds for Current Report Period	\$ 129547				
Enter 0 if none.					
Actual Program Spending for Current Report Period	\$208279				
Return to Top (Index)					
Quality Improvement					
Please enter the amount of Flex Funds utilized in the following activity categories. The am	Please enter the amount of Flex Funds utilized in the following activity categories. The amount should be a whole number.				
1.01 Core Patient Safety Quality Improvement					
Flex Funds utilized toward Activity 1.01	\$ 19925				
1.02 Core Patient Engagement Quality Improvement					
Flex Funds utilized toward Activity 1.02	\$ 19925	HRSA			



PIMS Flex Spending: Are these equal?



Appendix C: Flex FY 2021 Awards

State	Organization	Cooperative Agreement Number	Award Amount
AK	HEALTH AND SOCIAL SERVICES, ALASKA DEPARTMENT OF	U2WRH33307	\$611,422
AL	PUBLIC HEALTH, ALABAMA DEPARTMENT OF	U2WRH33293	\$364,358
AR	ARKANSAS DEPARTMENT OF HEALTH	U2WRH33304	\$602,319
AZ	University Of Arizona	U2WRH33311	\$551,961
CA	Department of Health Care Services	U2WRH33322	\$542,359
CO	COLORADO RURAL HEALTH CENTER	U2WRH33305	\$655,393
ГI	Health Florids Department of	11033/0122216	¢511 000





Reminders





Activity Categories & Work Plan Should Match

Flex Selection Page

Applicable Measure ?	Measure
M	1.1 - Report and improve Core Patient Safety/Inpatient Measures, including develop antibiotic stewardship programs (required annually)
M	1.2 - Report and improve Core Patient Engagement Measures (required annually)
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	1.7 - Report and improve Additional Care Transitions Measures (optional)
	1.8 - Report and improve Additional Outpatient Measures (optional)
Y	2.1 - Statewide operation and financial needs assessment (required annually)
	2.2 - Individual CAH-specific needs assessment and action planning (optional)
	2.3 - Financial improvement (aptional)
	2.4 - Operational improvement (optional)
	2.5 - Value-based payment projects (optional)
	3.1 - Support CAHs identifying community and resource needs (optional)
	3.2 - Assist CAHs to build strategies to prioritize and address unmet needs of the community (optional)
	3.3 - Assist CAHs to engage with community stakeholders and public health experts and address specific health needs (optional)
	4.1 - Statewide rural EMS needs assessment and action planning (optional)
	4.2 - Community-level rural EMS assessments and action planning (optional)
	4.3 - EMS operational improvement (optional)
	4.4 - EMS quality improvement (optional)
	5.1 - Develop and test innovative models and publish report or documentation of the innovation (optional)
	5.2 - Develop and test CAH outpatient clinic (including CAH-owned rural health clinics) quality reporting and publish report or documentation (optional)
	6.1 - GAH conversions (required if assistance is requested by rural hospitals)
-	C.S. Children Ward for the difference is an ended by Children



6.2 - CAH transitions (required if assistance is requested by CAHs)

Mark each page Complete

Any Comments About this Form or the Data You Entered		
Is this Form Complete? If selected "No", you're not required to fill in all fields before you sav No <a> Yes	'e.	
File Attachments		
File to Upload: Choose File No file chosen	Attach File	
Save Caller		U.S. Departm

ealth & Human Servic

Rural Health Policy

Confirm each page is complete





Reports









7:00 a.m. to 8:00 p.m. Eastern Time (ET) Monday through Friday

877-Go4-HRSA/877-464-4772

https://www.hrsa.gov/about/contact/ehbhelp.aspx

Once you receive a Ticket # please let me know lseifert@hrsa.gov





FY 2021 End of Year Report





End of Year Report (EoYR)

• Due November 30, 2022 for FY 2021

- Narrative report including one significant accomplishment per Program Area
- Completed Work Plan for ALL activities in FY 2021 (September 1, 2021 August 31, 2022)
- Include for <u>all</u> program areas of your current work plan:
 - One Significant Accomplishment/Activity Details
 - Describe the activity, including:
 - ✓ Describe the activity, how was it implemented and what were the expected outcomes?
 - Impact
 - ✓ What were the results of this activity? How did it impact the participating hospitals and overall Flex Program?
 - Lessons Learned and Best Practices
 - ✓ What were your lessons learned and/or best practices from implementing this activity that would be useful to other states that want to implement this in the future?
 - Recommendations
 - ✓ Do you recommend this activity for other Flex programs? Discuss why or why not.





FY19 Funded EMS Supplement Reports





FY19 EMS Supplement Reports

For Projects that Have Concluded

- Final Report Due November 30, 2022
 - Your findings
 - Final workplan, measures, budget
 - Challenges and Tips
 - Sustainability

For those that have received a No Cost Extension (NCE)

- End-of-Year Report Due November 30, 2022
 - Current status and what is left to accomplish
 - Updated Workplan, budget, and measures





Final QIL Evaluation Spreadsheet

- Please include as an attachment to your End of Year Report submission in EHB
- This is an update to the same spreadsheet you submitted for the 6-month evaluation
 - Please include information for any CAH/RHC that participated in this specific cohort project throughout the year, even if they dropped out early or started late, whether or not they finished the project.
 - ✓ Note this information in the notes column of the spreadsheet
- Email from FORHP coming this week with instructions









Division of Grants Management Operations (DGMO)

Post Award Webinar - Federal Financial Report (FFR) Medicare Rural Hospital Flexibility Program

Bria Haley Grants Management Specialist Health Resources and Services Administration (HRSA)

Vision: Healthy Communities, Healthy People



Federal Financial Report (FFR)

- Recipients must submit an annual Federal Financial Report (FFR). The report should reflect cumulative reporting within the project period of the document number.
- Effective October 1, 2020, all FFRs will be submitted through the Payment Management System (PMS).





PMS Permissions or Request Access

Recipients who do not have access to PMS must submit a new user access request https://pms.psc.gov/grant-recipients/access-newuser.html

Recipients who currently have access to PMS and are submitting/certifying the FFR's on behalf of their organization, should login to PMS and update their permissions to request access to the FFR Module <u>https://pms.psc.gov/grant-recipients/access-changes.html</u>

It can take up to 3 days to process the User Access Request





FFR Workflow and Basic Information

- Recipients will navigate through several sections of the FFR to enter financial data
- Users can access details about specific FFRs (e.g., status history, uploaded documents, version history)
- The "Prepare Report" section of the FFR has several pre-populated fields including Federal agency name; grant number; organization name; UEI number; EIN

ederal Financial Report - Details	
REPORT W FLOW: Report Available Prepare Report Cert	tify Report Agency Review Completed
Prepare Report Report Details Status History Documents Revision	History
FEDERAL FINANCIAL REPORT	(Prescribed by OMB A-102 and A-110)
1. Federal Agency and Organizational Element to Which Report is Submitted:	ADMINISTRATION FOR CHILDREN
2. Federal Grant / Subaccount:	10AA000001
3. Recipient Organization (Name and complete address including Zip code):	CENTER FOR GENERIC RESEARCH 100 Some Street Anywhere, VA 22222
4a. DUNS Number:	10000001
4b. EIN:	100000001A1
*5. Recipient Account Number or Identifying Number:	0000P 3



FFR Basic Information Continued

- The FFR Report Frequency, as well as the Report Type are pre-populated fields based on awarding agency requirements
- The Basis of Accounting must be selected by the recipient; cash or accrual.
- The Project Period and Reporting Period End Date will also be pre-populated from the awarding agency

6a. Report Frequency:	Semi-Annual	
*6b. Report Type:	Interim Report	
*7. Basis of Accounting:	Accrual	
8. Project/Grant Period (month,day,year):	From: 09/30/2016 To: 09/29/2019	
9. Reporting Period End Date (month,day,year):	03/31/2017	





FFR Transactions Section

- In the FFR Transactions section, the first three fields (10a-10c) have always been captured in PMS
 - Cash Receipts (pre-populated based on the current drawdowns in PMS)
 - Cash Disbursements (pre-populated based on the disbursements last reported in PMS)
 - Cash on Hand (auto-calculated)

*10. Transactions:	Cumulative
(Use lines a-c for single or multiple grant reporting)	
Federal Cash (on the GRANT LEVEL) for 10AA000001:	
a. Cash Receipts:	153,257.23
b. Cash Disbursements:	153,257.22
c. Cash on Hand (line a minus b):	0.01
	U.S. Department of Health & F



FFR Transactions Section Continued

Lines 10d-10h of the FFR Transactions section have been reported to the HRSA EHBs; these fields will be reported to PMS with the financial reporting consolidation

- Total Federal Funds Authorized Prepopulated from the award document
- Federal Share of Expenditures Entered by the recipient and should be cumulative for the grant document number
- Federal Share of Unliquidated Obligations Costs that have been incurred, but not yet paid (cash basis) or costs incurred, but expenditure not recorded (accrual basis).
- Unobligated Balance of Federal Funds -Pre-populated based on the funds authorized minus the reported expenditures

Federal Expenditures and Unobligated Balance:	
d. Total Federal funds authorized:	200,000.00
e. Federal share of expenditures:	
f. Federal share of unliquidated obligations:	
g. Total Federal share (sum of lines e and f):	0.00
h. Unobligated balance of Federal funds (line d minus g):	200,000.00





FFR Remarks

- The FFR Remarks should be used to provide further details and explanations regarding the report
- If a change is necessary to prior year expenditures, recipients must specify the:
 1) Value, 2) Budget Period being changed, 3) Reason for the change

12. Remarks: Attach any explanations deemed necessary or information required by Federal sponsoring agency in compliance with governing legislation:

		li
*Prepared by:		
Phone No.:	+1 (888) 777-6666	
Email Address:	email.address@mail.com	
Date Report Prepared:	02/28/2019	





PMS Information

- Internet Access
- Payment Management Services Home Page <u>pms.psc.gov</u>
- Hours of Operation

Monday through Friday:5:00 a.m. until 11:00 p.m. ET*

Saturday and Sunday:9:00 a.m. until 9:00 p.m. ET*

• *Requests for payment submitted after 5:00 p.m. ET will be processed as if received on the next business day.

- Help Desk Number
- Telephone #: 877-614-5533
- E-Mail: <u>PMSFFRSupport@psc.hhs.gov</u>

PMS Federal Holidays

•Payment Management Services is considered an Essential Government Office due to the nature of its business activities. This means as a general rule, PMS remains open for business year round except Federal Holidays and bank holidays.

Payment Management Services is closed on the following Federal holidays

New Year's Day
 Martin Luther King, Jr. Day
 President's Day
 Memorial Day
 Fourth of July
 Labor Day
 Columbus Day
 Veteran's Day
 Thanksgiving Day
 Christmas Day





Questions related to recipient issues with the FFR: <u>PMS Self-Service Web Portal</u>

Bria Haley Grants Management Specialist, HRSA Email: <u>bhaley@hrsa.gov</u>





Federal Financial Report (FFR)

the Help Desk at <u>PMSFFRSupport@psc.hhs.gov</u>.

- Due January 30, 2023 (Friday, January 28th)
 - Note, <u>you must use the FFR Remarks Section to express your intent to carryover funds</u>. If you intend to carryover funds and do not make note in this section, you will be required to resubmit your FFR.
- Effective October 1, 2020, all FFRs will be submitted through the Payment Management System (PMS).
 - Webinar: <u>https://hrsa-gov.zoomgov.com/rec/play/KH-Dc-85bSiAksmQ-jJsCQ-</u> <u>lb36z0F4oy5FfKWmVnra9kW4F_uMdxrj2QScv5jGQEOC3Pq06wQ7NrQdj.d6P2J4_DmCPLNK</u> <u>vv?startTime=1624985125000</u>
 - FAQ: <u>https://www.hrsa.gov/grants/manage-your-grant/federal-financial-report-frequently-asked-questions</u>
- Technical questions regarding the FFR, including system access, should be directed to





Prior Approval Carryover Request

- Must be submitted within 30 days of the FFR Submission, final deadline is March 1, 2023.
- If you have an Unobligated Balance (UOB) for your U2W award, you have the option to carryover those funds to your current budget period, to be spent by 8/31/23. Please discuss your plan to utilize your carryover with your Project Officer. You can then submit a Prior Approval Carryover Request in EHB, which should include:
- **Cover Letter** detailing the reason for the UOB and your plan to spend down the funds in the current budget period making direct connections to your work plan.
 - Please note: you can use carryover funds to complete an activity that was delayed in the previous budget year or expand upon an existing work plan activity. <u>You cannot use carryover funds for NEW activities</u>.
- **Budget Justification** for the carryover amount only
- SF424A for the carryover amount only (this is no longer a separate document, it is included within EHB)
- Please see this helpful video about the carryover request process: <u>https://help.hrsa.gov/display/public/EHBSKBFG/Video+-</u> +How+to+Request+a+Prior+Approval+for+a+Carryover+of+Unobligated+Balances





Prior Approval Carryover Request: Helpful Tips

- Reach out to your Project Officer early!
- Timeline:
 - HRSA has <u>30 days</u> from the date of submission to issue a decision on the request
 - This timeline will restart if the request needs to be returned for changes
- Example:

Program Name	Initial Submission	Changes Requested	Changes Returned	Approval
Program A	January 5			February 1
Program B	February 15			March 15
Program C	February 28	March 1	March 6	April 6
Program D	March 1	March 3	March 9	April 9
Program E	March 1			April 1







Contact Information

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