

# Leadership Fundamentals Video Series: Surviving and Thriving as a New Leader

## Series Resource Guide

### MODULE 1: THE ROLE OF A LEADER

- 1. Leadership Styles Inventory. National Rural Health Resource Center
- 2. <u>Leadership Competencies Self-Assessment</u>. National Rural Health Resource Center
- <u>Collaborative healthcare leadership: A six-part model for adapting and thriving during a time of transformative change</u> [White paper].
  Browning, H.W., Torain, D.J, & Patterson, T.E. (2016). Center for Creative Leadership.
- 4. <u>Leadership Competency Model</u>. National Center for Healthcare Leadership
- 5. Six things I wish I'd known as a new leader. Coleman, B.
- 6. <u>6 Leadership styles: how and when to apply them on your team</u>. Officevibe
- 7. *Leadership Styles.* NHS United Kingdom

#### MODULE 2: BUILDING ORGANIZATIONAL AWARENESS

- 1. *Leadership Styles Inventory*. National Rural Health Resource Center
- <u>A Guide to Organizational Culture and Leadership</u>. Indeed Editorial Team
- 3. <u>A Diversity, Equity and Cultural Competency Assessment Tool for</u> <u>Leaders</u>. AHA, IDHM, NCHL
- 4. Two Steps to Connect Across Silos. The Garage Group
- 5. <u>What Everyone Should Know About Managing Up</u>. Harvard Business Review
- 6. <u>Physician Engagement An Imperative for Success</u>. National Rural Health Resource Center
- <u>2019 Rural Hospital Care Coordination and Population Health</u> <u>Management Summit Panel Discussion</u>. National Rural Health Resource Center



8. <u>Population Health Overview</u>. Cleveland Clinic

#### MODULE 3: MANAGING PERFORMANCE

- 1. Feedback Planning Template. National Rural Health Resource Center
- 2. Do employees really know what's expected of them? Gallup
- 3. 7 expectations for transformational leaders. Gallup
- 4. Give Employees the Right Kind of Feedback at the Right Time. Gallup
- 5. Rounding for Outcomes. Huron Learning Lab

#### MODULE 4: COMMUNICATION, CONFLICT, AND DIFFICULT CONVERSATIONS

- 1. <u>Difficult Conversation Planning Tool</u>. National Rural Health Resource Center
- 2. Use Active Listening to Coach Others. Center for Creative Leadership
- 3. The Art of Empathic Conversation. Active Listening
- 4. Give Employees the Right Kind of Feedback at the Right Time. Gallup
- 5. 5 Unusual techniques to build trust and resolve conflict. Inc
- 6. <u>How leaders can turn conflict into improvement</u>. American Association for Physician Leaders
- 7. <u>Conflict engagement helps providers focus on care</u>. Oncology Nursing Society
- 8. Conflict Styles Assessment. United States Institute of Peace

#### MODULE 5: LEADING CHANGE

- 1. Switch. Chip & Dan Heath (book)
- 2. Emotional Agility: Get Unstuck, Embrace Change, and Thrive in Work and Life. Susan David (book)
- 3. Our Iceberg is Melting. John Kotter (book)
- 4. Kubler-Ross, E. (1969). On Death and Dying. New York: MacMillan.
- 5. <u>3-Step Change Management Model: A Simple and Effective Method to</u> <u>Institute Change that Sticks.</u> Lewin
- 6. <u>Technical, Political, Cultural Impacts of Change: Planning and</u> <u>Reflection Worksheet</u>. National Rural Health Resource Center
- 7. *Bridges Transition Model*. William Bridges Associates



- 8. <u>Managing from the Middle: Leading Through Change</u> Podcast series. National Rural Health Resource Center
- 9. <u>On Misery, Memory, and Our Understanding of the Mind</u> Podcast. Hidden Brain, March 12, 2018, Daniel Kahneman

#### MODULE 6: ENGAGING YOUR TEAM

- 1. <u>Coaching Conversation Planner</u> (National Rural Health Resource Center)
- 2. A complete guide to the skill-will matrix. AIHR
- 3. <u>Three reasons we are reluctant to delegate</u>. The People Development Magazine
- 4. The GROW Coaching Model. MindToolsVideos
- 5. 5 strategies to share knowledge in the workplace. AIIM
- 6. <u>7 strategies for better group decision making</u>. Harvard Business Review

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