Bounce Back:

Cultivating Resiliency During Transitions

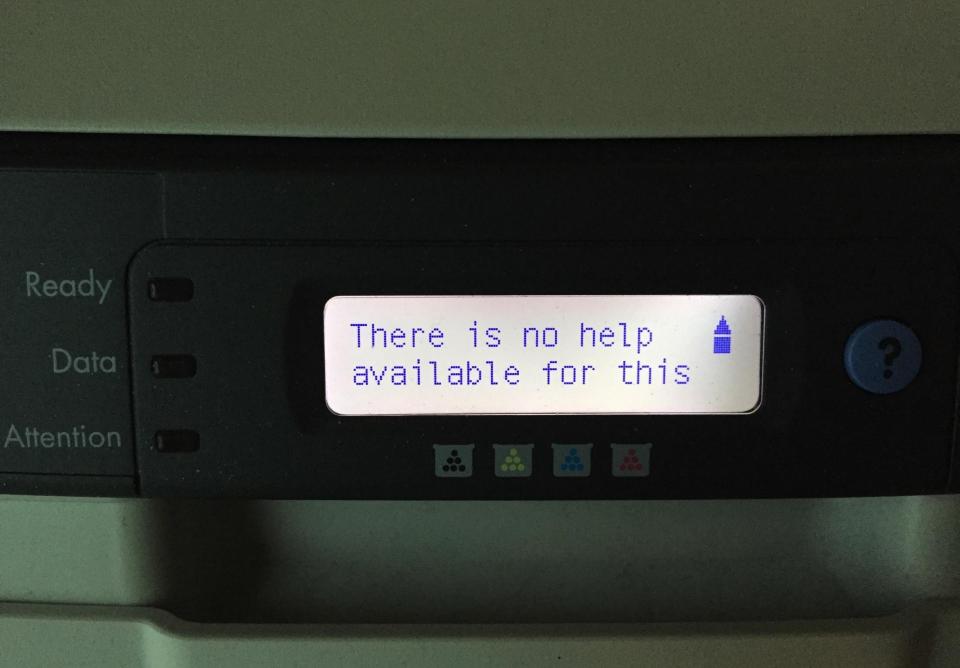
Presenter Arlene J. Anderson, M.S.

Arlene J. Anderson

- Leadership experience in a variety of health care settings, including hospitals, clinics, home health, and long term care
- Master of Science in Psychology
- Specializations in adult learning, organization development, communication/conflict, resilience, and leadership

References

- Resilience: Discovering a New Strength in Times of Stress,
 Frederic Flach, M.D. (physician and psychiatrist)
- Resilience Practice: Building Capacity to Absorb
 Disturbance and Maintain Function, Brian Walker and David Salt
- Resilience: Why Things Bounce Back, Andrew Zolli
- The Mayo Clinic Guide to Stress-Free Living, and The Mayo Clinic Handbook for Happiness: A 4-Step Plan for Resilient Living, Amit Sood, M.D., M.Sc



The measure of success is not whether or not you have a tough problem to deal with, but whether it's the same problem you had last year.

-- John Foster Dulles



Resilience defined

- the capacity to absorb disturbance and maintain basic function & structure (Walker and Salt)
- The capacity to function with a core purpose, meaning, and forward momentum in the face of trauma (Zolli and Healy)
- "the ability to bounce back"

4 Domains of Resilience

- Physical best possible health
- Cognitive focus amid stress
- Emotional facing challenges with balance and control
- Spiritual higher meaning

3 Functions of Resilience

- Being <u>able to respond</u> quickly and effectively, in the right places in the right way
- Having <u>reserves</u> and access to needed resources, thereby effectively increasing the "safe" space for operating
- Keeping options open

Benefits of Resilience

- Highly resilient people are <u>flexible</u>, adapt to new circumstances quickly, and thrive in constant change.
- They expect to bounce back and feel confident that they will. They have a knack for creating good luck out of circumstances that many others see as bad luck.
- Resilient people are <u>adept at seeing things from another</u> <u>person's point of view</u>. When we empathize with others, we feel less alone and less entrenched in pain. As a result, we recover faster.

From The Resiliency Advantage (Berrett-Koehler, 2005), Al Siebert, PhD

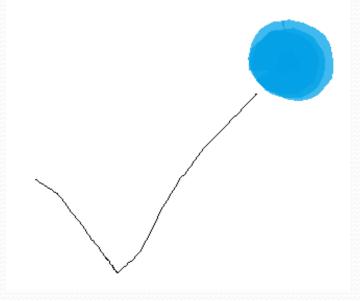
"Resilience refers to <u>our capacity to deal</u> with <u>discomfort and adversity</u>, but it's not just a reactive skill set.

The same characteristics that make us resilient are traits that enrich our lives."

Darcy Smith, PhD

Why is it that some people/systems bounce back and others don't?

Type your answer in the chat box, please.



Resilience

- The ability to bounce back
- The bounce back may or may not bring you back to the same place

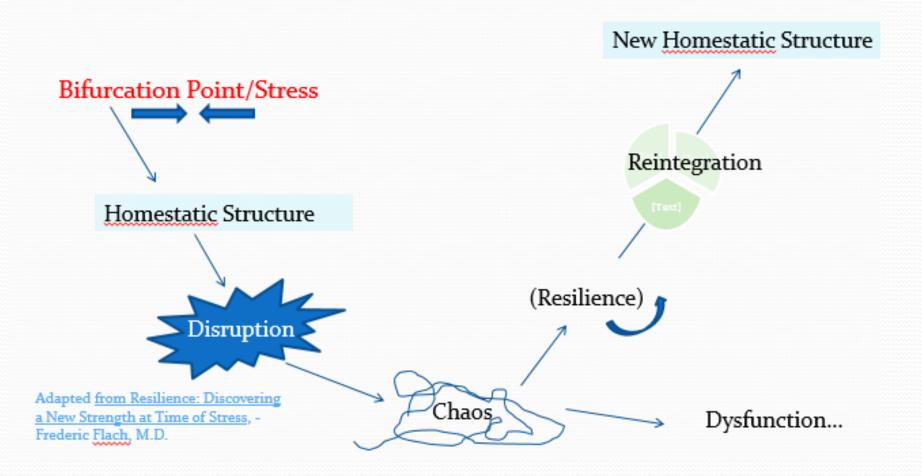
Resilience and Change



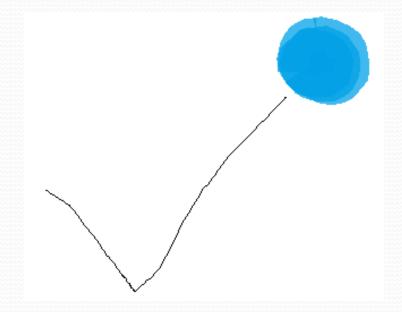
The Law of Disruption and Reintegration

Adapted <u>from Resilience</u>: <u>Discovering a New Strength at Time of Stress</u>, - Frederic Flach, M.D.

Disruption-Reintegration Cycle



A hard fall leads to a high bounce, if you are made of the right material.



Implications

- In order to learn and to experience meaningful change, we must fall apart.
- Failure to pass successfully through any stress cycle can leave us without the strengths we will need when more changes and stresses appear.
- By making us more knowledgeable and adaptive, each period of disruption and reintegration is necessary to prepare us to meet the stresses that lie ahead.

The world is round and the place which may seem like the end may also be only the beginning.

Ivy Baker Priest



Resilience defined (review)

- the capacity to absorb disturbance and maintain basic function & structure (Walker and Salt)
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"The important thing is this: to be able at any moment to sacrifice what we are for what we would become."

-Charles DuBos, French critic



When you face difficulties, what helps you move forward?

Type your answer in the chat box please.

The Adaptive Cycle

1. Growth Phase

underlying resources come together and begin to interact

2. Conservation
Phase – the system
becomes increasingly
efficient

4. Reorganization Phase – the cycle begins anew, pieces come together in a new way

Release Phase –
 resources are dispersed,
 often in response to a disruption or collapse

Walker and Salt

Strategies for Building Resilience

- 1. Map strengths, fragilities, and thresholds
- 2. Conduct experiments
- 3. Maintain reserves
- Develop social capital strong and weak ties

Strategies for Building Resilience - continued

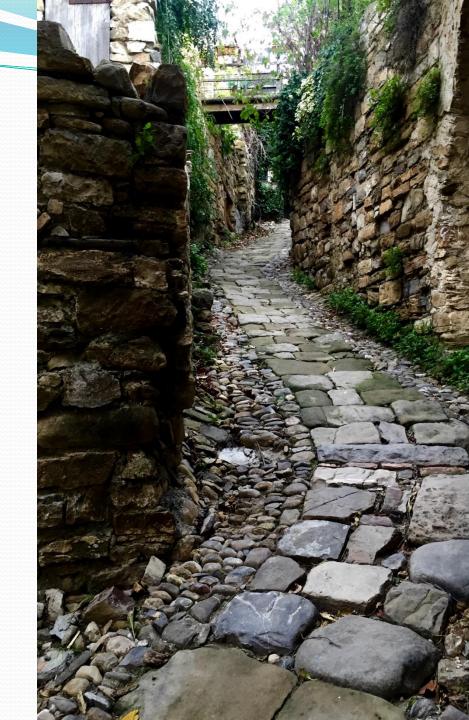
- 5. Plan modularity and redundancy
- 6. Allow simmering
- 7. Establish a mind/body practice
- 8. Care for physical self

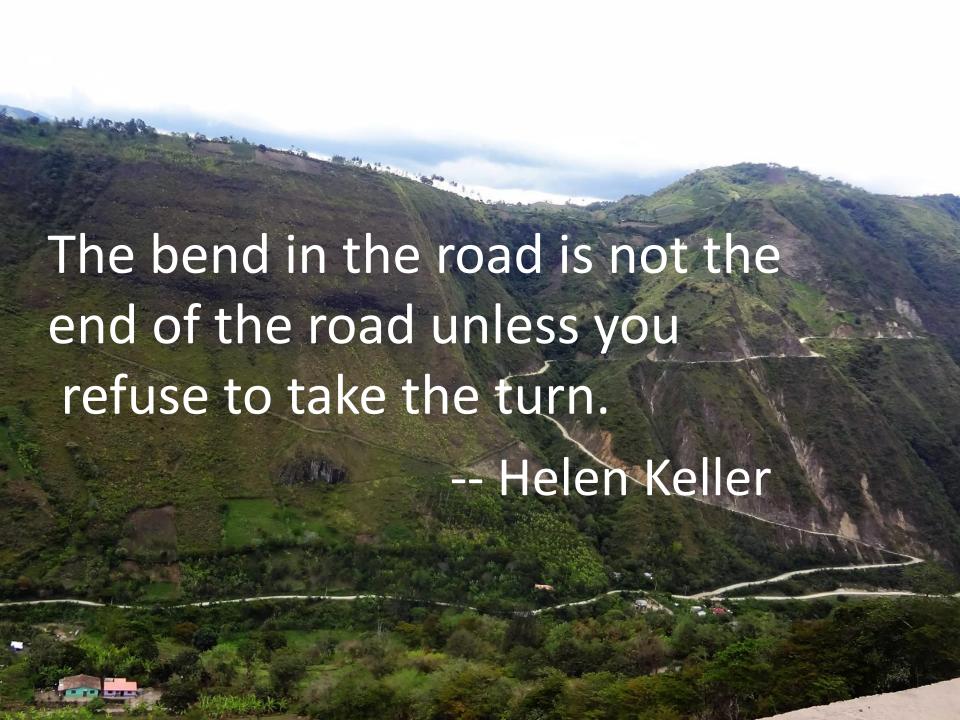
Application

How can you/your organization increase resiliency?

What is a key point for you today?

Type your answers in the chat box, please.





When we are no longer able to change a situation, we are challenged to change ourselves.

Viktor Frankl



Contact Information

Arlene J. Anderson 218-721-6611 aandersonus@gmail.com

